



3rd Quarter Performance Report

PERIOD: 01JANUARY 2018 – 31 MARCH 2018 [FINANCIAL YEAR: 2017/18]

Performance Management Unit
NKOMAZI LOCAL MUNICIPALITY | P.O. BOX 101 MALELANE 1320

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1. KPA – Basic Service Delivery and Infrastructure Development

1.1 Solid Waste Management

Solid Waste Management													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
RR02	Landfill Sites	Marloth Park; Hectorspruit; Komatipoort and Kamaqhekeza WARD4,6,29,7	Rehabilitate landfill sites and transfer stations	100% complete by 30 June 2018 (4 landfill sites rehabilitated and 2 converted to transfer stations)	30,352,742	64% rehabilitation and conversion work completed by 31 March 2018	60% rehabilitation and conversion work completed by (78% Marloth Park and Komatipoort) (30% Hectorspruit and Kamaqhekeza)	R 4,143,825	R 0,00	Partial	The progress was slow due to the change in the designs in order to meet the licence approvals	The contractor to have more resources and employ more labour	Progress report

1.2 Electricity

Electricity													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
EL01/NK LM 096, 097 &098	New Household Connections	Naas WARD 4	Construction of new electricity infrastructure	100% construction complete by 30 June 2018	5,000,000	90% of the construction work complete by 31 March 2018	98% construction completed by 31 March 2018	R 2,504,860	R 2,054.860	Yes	The contractor worked ahead of schedule	None	Progress report

Electricity													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
EL02 /NKLM3	Streetlight infrastructure	Nkomazi	Install streetlights in rural/new towns	100% streetlights installed in targeted areas by 30 June 2018	500,000	70% installation work complete by 31 March 2018	No installation work was complete for the period (Only planned repairs and maintenance were done)	R 125,000	R 0.00	No	A pending second order requisition was submitted on 20 March 2018	Supply chain to fast track the issuing of the order	Requisition No: 12016 and 16666
EL03 / NKLM01 05	Marloth Park Electrification	Marloth WARD 07	Implement new electrical connections	Average number of connections implemented per quarter (20)	1,200,000	20 new electrical connections by 31 March 2018	20 new electrical connections were completed and energized by 31 March 2018	R 300,000	R 0.00	Yes	None	None	Report on completed connections
EL05	Installation of Mobile generator	Nkomazi	Install mobile generator	3 Mobile generators: 800KVA; 250KVA and 10KVA installed by 31 Dec 2017	1,500,000	None	n/a	n/a	n/a	n/a	n/a	n/a	n/a
EL06/NK LM109	Smart Metering	Nkomazi	Install smart metering to municipal bulk supply points	40 smart meters installed by 30 June 2018	1,200,000	15 smart meters installed by 31 March 18	No meters were installed for the period	R 300,000	R 0.00	No	Procurement processes to be completed	Finalise procurement processes	Advert or Minutes of Bid Committees

Electricity													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
EL07	Komatipoort PPE Electrical MV Networks (MV Infrastructure)	Komatipoort	Refurbish high mast lights and construct a 22kVA substation	13 Mast Lights refurbished and construction of a new 22KV substation complete in Komatipoort by 30 June 2018	4,300,000	13 mast lights refurbished by 31 March 2018	13 mast lights refurbished by 31 March 2018	R 2,500,000	R 809,514 Balance 584 307.00	Yes	None	None	See payment certificate 1
						22kVA substation constructed in Komatipoort by 31 March 2018	22kVA substation construction completed by 31 March 2018 (Awaiting delivery of switch gear)		R 1,671,240 Balance 2 813 954.34	Yes	None	None	See payment certificate 3

1.3 Water

Water													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
WT02/ NKLM1 35	Block B (Nkanini) Water Reticulation (15km)	Block B WARD 5,2,3	Construct new water reticulation infrastructure	100% Construction complete by 30 Sept-17 1524 new households to benefit	5,253,459	100% construction complete by 31 March 2018	99% construction completed by 31 March 2018	R 158,606	R 0,00	Partial	Delays from Eskom regarding the installation of a transformer	Eskom to fast track installation of the transformer	Progress report

Water													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
WT03/ NKLM1 36	Block C Replacement of Pipe	Block C WARD 3	Replace UPVC pipe with steel pipe	Replacement of uPVC pipe completed by 31 Dec 2017	1,993,402	100% replacement of pipe complete by 31 March 2018	93% replacement of pipe completed by 31 March 2018	R 0,00	R 0,00	Partial	The previous contractor appointed by FT consulting terminated the contract due to non-payment. A new contractor was appointed to complete the project	The new contractor will have to employ more people to fast track the progress	Progress report
WT06/ NKLM1 17	Langeloop 20KM Water Reticulation (Esigayweni)	Langeloop WARD 25	Construct water reticulation infrastructure	100% Construction complete by 30 Sept-17 1329 new household to benefit	9,329,775	100% construction complete by 31 March 2018	100% construction completed by 31 March 2018	R 3,054,934	R 0,00	Yes	Delays in the submission of an invoice by the contractor	Invoice to be submitted in April 2018	Progress report
WT08/ NKLM1 08	Nhlabaville 8KM Water Reticulation	Nhlabaville WARD 26	Construct water reticulation infrastructure	100% Construction complete by 31 Dec -2017 4184 new household to benefit	20,287,119	90% construction complete by 31 March 2018	89% construction completed by 31 March 2018	R 6,615,989	R 6,867,738	Partial	There was very minimal work to be completed by the contractor at the time of reporting	Contractor to fast track the completion construction	Progress report
WT09/ NKLM1 09	Phakama (Block C) 17KM Water Reticulation	Phakama WARD 3	Construct water reticulation infrastructure	100% Construction complete by 31 Dec 2017 1560 new households to benefit (Multi-year project)	3,934,766	81% construction complete by 31 March 2018	85% construction completed by 31 March 2018	R 1,373,604	R 0,00	Yes	None	None	Progress report

Water													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
WT10/ NKLM1 32	Tonga Water Treatment Works Phase 1B (Phase 2)	Tonga WARD 09	Construct water treatment works (WTW) infrastructure	100% construction complete by 31 Mar-2018 24 675 existing HH to benefit (multi-year project)	8,719,222	97% of the upgrade complete by 31 March 2018	98% of the upgrade completed by 31 March 2018	R 1,373,604	R 1,344,569	Yes	None	None	Progress report
WT24	Refurbishment Project	As per the request – Nkomazi area	Refurbishment of the existing water infrastructure	100% construction complete by 31 Dec-17	4,800,000	80% refurbishment complete by 31 March 2018	73% refurbishment completed by 31 March 2018	R 1,200,00	R 0,00	Partial	Late delivery of material by the supplies and late submission of invoices by contractors	Submitted and processed in April	Progress report
WT32	(2ML ground reservoir)	Mandulo WARD 12	Construct reservoir	100% construction complete by 31 Mar 2018	4,657,277	55% construction complete by 31 March 2018	58% construction completed by 31 March 2018	R 1,099,586	R 1,736,604	Yes	None	None	Progress report
WT40	Water reticulation (Magudu)	Magudu WARD 15 ,16	Construction of water reticulation	100% construction complete by 31 Sept-17 to benefit 860 new households	16,841,971	100% construction complete by 31 March 2018	99% construction completed by 31 March 2018	R 4,050,833	R 4,050,127	Partial	Late delivery of the last section of pipes by the supplier	Contractor to complete the project before end of April 2018	Progress report
WT41	Extension of Water reticulation (Middelplaas)	Schulzendal and Middelplaas WARD 31	Construction of water reticulation	100% construction complete by 31 Sept 2017to benefit 820 new households	18,358,029	80% construction complete by 31 March 2018	99% construction completed by 31 March 2018	R 9,120,591	R 9,120,591	Yes	None	None	Progress report

Water													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
WT42	Driekoppies Regional Bulk Water Scheme	Driekoppies WARD 26	Construction of regional bulk water scheme	10% construction complete by 30 June 2018	6,000,000	Procurement process complete by 31 March 2018	On adjudication for appointment of the contractor	R 1,500,000	R 1,199,444	Partial	Ehlanzeni supply chain completed the procurement late in March 2018 and only design fees were claimed for phase one	Ehlanzeni to fast track the appointment of the service provider and the consultant to complete the first phase as soon as possible	Progress report
WT43	Sibange Regional Water Scheme	Sibange WARD 16	Construction of water scheme	10% construction complete by 30 June 2018	6,000,000	Procurement process complete by 31 March 2018	On adjudication for appointment of the contractor	R 1,500,000	R 789,061	Partial	Ehlanzeni supply chain completed the procurement late in March 2018 Only design fees were claimed for phase one	Ehlanzeni to fast track the appointment of the service provider and the consultant to complete the first phase as soon as possible	Progress report
WT44	Tonga Old Bulk Water Supply and Reticulation	Tonga WARD 10	Construction of water supply infrastructure and reticulation	100% construction complete by 30 June 2018	7,400,000	50% complete by 31 March 2018	70% construction completed by 31 March 2018	R 4,468,821	R 4,116,991	Yes	None	None	Progress report
WT45	Mananga Water Reticulation	Mananga WARD 12	Construction of water reticulation infrastructure	40% construction complete by 30 June 2018	13,749,647	15% construction complete by 31 March 2018	13% construction completed by 31 March 2018	R 2,136,534	R 2,492,725	Partial	Late submission of the contractual documents that has delayed the start of the project on time	The contractor to appoint more labour and have more resources	Progress report

Water													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
WT46	Shongwe Hospital Replacement of pipes	Shongwe hospital WARD 09	Replacement of AC pipes to UPVC	100% construction complete by 30 June 2018	3,513,107	100% replacement of pipes complete by 31 March 2018	75% replacement of pipes completed by 31 March 2018	R 0,00	R 0,00	Partial	The project is slow due to the testing that must be done in sections	The contractor to speed up the testing process	Progress report
WT36	Ngwenyeni Gravity Pipeline Upgrade and Reticulation	Ngwenyeni	Upgrade the existing gravity pipeline and extend reticulation infrastructure	100% upgrade of gravity pipeline complete by 30 June 2018	.	100% upgrade of gravity pipeline complete by 31 March 2018	89% of the upgrade completed by 31 March 2018	R 0,00	R 0,00	Partial	The project was not being implemented due to non-availability of the budget during the financial year 2017/18	The project was budgeted on the adjustment and the contractor will have to put more resources	Progress report
WT37	Masibekela Rising Main Upgrade (2km) and Extension of Reticulation	Masibekela	Upgrade the Rising Main	100% upgrade complete by 30 June 2018 to benefit 2257 existing households	313,711	90% upgrade by 31 March 2018	99% of the upgrade completed by 31 March 2018	R 0,00	R 0,00	Yes	The project was not being implemented due to non-availability of the budget during the financial year 2017/18	The project was budgeted on the adjustment and the contractor will have to put more resources	Progress report
WT38	Stentor Construction of Package Plant, Rising Main, New Boreholes and Reticulation	Stentor	Construct package plant, rising main, new boreholes and reticulation infrastructure	100% construction complete by 30 June 2018, 130 new households to benefit	1,560,211	90% construction by 31 March 2018	80% construction completed by 31 March 2018	R 807,823	R 807,823	Partial	The contractor was waiting for the material to be delivered	Material to be delivered as soon as possible	Progress report

Water													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
WT35	Mbuzini and New Village Upgrading and Refurbishment of Water Treatment Works (WTW), Construction of New 2ML Reservoir and Pipeline; and Extension of Reticulation	Mbuzini	Upgrade and refurbish the WTW and construct reservoirs and pipeline	100% upgrade and refurbishment complete by 30 June 2018 to benefit 1072 existing households	10,372,670	75% upgrade and refurbishment complete by 31 March 2018	75% of the upgrade and refurbishment completed by 31 March 2018	R 1,800,000	R 2,912,762	Yes	None	None	Progress report
WT05	KaMaqhekeza Upgrading of AC Pipeline	KaMaqhekeza	Upgrade AC Pipeline	100% upgrade complete by 30 June 2018 to benefit 2500 existing households	2,352,893	85% upgrade complete by 31 March 2018	89% of the upgrade completed by 31 March 2018	-	R 1,497,738	Yes	None	None	Progress report
WT28/ NK003	Blue Drop Status	Nkomazi ALL WARDS	Conduct water sampling and analysis to achieve Blue Drop status	16 Water Supply Systems (WSS) and Boreholes sampled and tested	3,257,974	16 Water Supply Systems and Boreholes sampled and tested	16 Water Supply Systems and Boreholes sampled and tested	R 1,392,721	R 1,392,721	Yes	None	None	WSS Certificate of Analysis Results

1.4 Sanitation

Sanitation													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
SN01/ NKLM030	Existing Village Sanitation	Jeppes Reef, Schulzental, Buffelspruit; Skoonplaas; Ericsville; Mafambisa; Masibekela and Dluhluma villages WARD 32,31,27,29,11, 14,6	Construct convertible sanitation toilets	100% construction complete by 30 Jun-2018	17,000,000	None		-					
		Phase 2: Aniva (50), Magogeni (100), Skoonplaas (50), Middelpaas (100), Schoemansdal A,B,C (195), Boschfontein (100), Driekoppies (100) and Block A (50)			12,113,769	60% construction completed by 31 March 2018	None (Purchase of material and site establishment completed by 31 March 2018)	R 3,502,645	R 2,727,175	No	Contractor was appointed at the end of March and a cession agreement was also signed for the purchase of material	Material to be delivered as soon as possible and as more resources are required by the contractor	Appointment letter

Sanitation													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
SN02/ NKLM029	New Village Sanitation	Phiva, Mdladla, Phosaville, Langelooop, Mzinti, Magudu and Mgobozi villages WARD 10,07,21,25,19, 20,15	Construct convertible sanitation toilets	100% construction complete by 30 Jun-2018	17,000,000	None	n/a	-	-	n/a	n/a	n/a	n/a
		Phase 2: Khombaso (79), Mandulo(100), Mbangwane (100), Block C (100) and Steenbok (100)			7 785 049	60% construction complete by 31 March 2018	None (Purchase of material and site establishment completed by 31 March 2018)	R 1,989,826	R 2,630,460	Partial	Contractor was appointed at the end of March and a cession agreement was also signed for the purchase of material	Material to be delivered as soon as possible and as more resources are required by the contractor	Appointment letter
SN04/ NKLM037	Green Drop Status	Malalane, Mhlatikop, Hectorspruit, Komatipoort & Tonga WARD 30,29,06	Monitor Green Drop status of Wastewater Systems	5 Wastewater Treatment Works [WWTW] monitored to Improve on Green Drop compliance	1,468,320	5 WWTW sampled and tested	5 WWTW sampled and tested	R 734,160	R 734,160	Yes	None	None	WWTW Certificate of Analysis results

1.5 Water Conservation and Demand Management

Water Conservation and Demand Management													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
SN05	No Drop Status (WCWDM)	All Wards/Villages	Monitor implementation of water conservation and demand management	4 quarterly Water Loss Reports by 30 June 2018	.	3rd Quarter Water Balances Report (measuring municipal water losses) by end of first week of April 2018	3 rd quarter Water Loss Report for water balances published	-	-	Yes	None	None	Water Balance Report

1.6 Roads and Stormwater

Road and Stormwater													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
RD01/NK038	Nkomazi road network	Nkomazi	Maintain the municipal road network	300km of road maintained by 30 June 2018	.	75km of road maintenance completed by 31 March 2018	53.84 km of road maintenance completed by 31 March 2018	-	-	No	Breakdown of road maintenance equipment	Procurement of new and reliable equipment	Monthly Reports

Road and Stormwater													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
RD06	Driekoppies Bus Route (Phase 2)	Driekoppies WARD 26	Construct a tarred road on Driekoppies Bus Route	100% construction complete of 8km of tarred road by 30 Sept - 17Multiyear project	1,290,882	100% construction complete by 31 March 2018	100% construction completed by 31 March 2018	R 1,000,000	R 0,00	Yes	None	None	Completion certificate
RD08	Tonga Block A and B Streets	Tonga A/B WARD 09,10,	Construction of streets	10% construction complete of 7.5km streets by 30 June 2018	13,191,635	Procurement process finalised by 31 March 2018	Procurement process finalised and site establishment completed by 31 March 2018 (1% completion)	R 2,200,000	R 4,193,638	Yes	Payment is for the designs and site establishment	None	Progress report
RD09	Paving of Malelane testing	Malelane WARD 30	Upgrade the testing station at Malelane	100% upgrade complete by 30 June 2018	2,000,000	Procurement process finalised by 31 March 2018	None	-	-	No	Bid evaluation in the process of being finalised	Fast track the appointment of contractor	Advert
RD10	Traffic lights	Naas and Tonga WARD 01,09	Installation of traffic lights	100% installation of lights complete by 30 June 2018	1,600,000	Procurement process finalised by 31 March 2018	None	-	None	No	Procurement process not finalised	Fast track the procurement process and appointment of contractor	Agenda

1.7. Community Social Facilities and Infrastructure

PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
CF02/ NKLM0 14	Mangweni Sports Facility	Mangweni WARD 17	Construct and upgrade sports facilities	100% construction and upgrading complete by 30 Sept-17 (Multi-year project)	3,444,792	100% Phase 1 construction and upgrading complete and Phase 2 establishment by 31 March 2018	100% construction and upgrading of Phase 1 completed by 31 March 2018	R 152,296	R 152,296	Yes	None	None	Completion certificate
							Phase 2 on adjudication				The tender is still on procurement stage	Contractor to be appointed as soon as possible	Advert
CF02/ NKLM0 15	Upgrading of Mbuzini Stadium	Mbuzini WARD 13	Upgrade Mbuzini stadium	100% upgrade complete by 31 Dec-17 Multi-year project	6,454,643	100% earth works complete for Phase 1 and Phase 2 site establishment by 31 March 2018	68% of earth works and upgrade completed of Phase 1 by 31 March 2018	R 529,695	R 529,695	Yes	None	None	Progress report
							Phase 2 site establishment not finalised as planned on 31 March 2018				The tender is in the process of adjudication	Fast track the appointment of a contractor	Advert and appointment letter
CF02/ NKLM0 16	Upgrading of Driekoppies Stadium	Driekoppies WARD 26	Upgrade Driekoppies stadium	100% upgrade complete by 30 Sept-17 Multi-year project	3,812,937	100% Phase 1 construction complete	99% upgrade of Phase 1 completed by 31 March 2018	-	-	Partial	Contractor finalising the snag list	None	Project Report
CF05	Fencing of Marloth Park	Marloth Park WARD 07	Upgrade the fencing of Marloth park	100% of fencing complete by 30 June 2018	1,000,000	Procurement finalised by 31 March 2018	Procurement process not finalised as planned by 31 March 2018	None	None	No	Procurement process was still at an evaluation stage	Fast track the appointment of contractor	None

PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
CF02/ NKLMO 17	Upgrading of Kamhlushwa Stadium	Kamhlushwa	Upgrade of Kamhlushwa Stadium	100% upgrade complete by 31 June 2018	4,654,000	45% upgrading complete by 31 March 2018	None	R 2,000,000	R 344,280	No	Site establishment	Contractor to be appointed as soon as possible	Advert and appointment letter

1.8. Spatial Development and Built Environment

Spatial Development and Built Environment4													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
LT01	Mjejane and Mjejane Ext. 1	Mjejane WARD 29	Facilitate the formalisation of Mjejane settlement (3000 stands)	Proclaimed Township in terms of Ordinance 15 of 1986	1,000,000	Signed-off Service Level Agreement (SLA) between Department of Human Settlement and Nkomazi Local Municipality by 31 March 2018	None <i>The Introduction of the Implementing agent to the Municipality and the Traditional Authorities was held</i>	R 500,000	R 0,00	No	The project is handled by the Department of Human Settlements, the SLA can only be signed once the pre-feasibility study has been completed, the date will be determined by the Department of Human Settlements	Request/ follow-up with the Department of Human Settlements to expedite the completion of the pre-feasibility study and the SLA.	Attendance Register and Progress Report
LT02	Stentor Township Establishment	Stentor WARD 30	Facilitate the formalisation of Stentor settlement (700 stands)	Proclaimed Township in terms of Ordinance 15 of 1986	342,608	Community resolution and Service Level Agreement (SLA) with municipality finalised by 31 March 2018	None <i>A meeting was held with the Administrators of the land, to discuss the Service Level Agreement and Community resolution</i>	R 171,304	R 0,00	No	Challenges with the land ownership and consent to sign the Service Level Agreement [SLA] from the Administrators of the land. RCL Foods.	Appointment of a Conveyancer to finalise the processes with the Administrators of the Land for the SLA by the 30 th of May 2018	Attendance Register for the meeting and progress report

Spatial Development and Built Environment4

PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
LT03	Mkharukhwar u Township Establishment	Mkharukhwar u WARD 30	Facilitate the formalisation of Mkharukhwar u settlement (200 stands)	Proclaimed Township in terms of Ordinance 15 of 1986	342,608	Community resolution and Service Level Agreement (SLA) with municipality finalised by 31 March 2018	None <i>A meeting was held with the Executive members of the trust to present the SLA to be signed</i>	R 171,304	R 0,00	No	Awaiting response from the Department of Rural Development and Land Reform on the restrictive conditions on the constitution of the trust.	Follow-up with the Department of Rural Development and Land Reform by the 30 th of April 2018	Attendance register and report
LT04	Vlakbult Township Establishment	KaMhlushwa A Extension 2 WARD 21	Facilitate the finalisation of Kamhlushwa Ext. 2 Township Establishment	Township Establishment approved by Council by June 2018 Re-pegging where it is necessary	1,000,000	Signed-off Service Level Agreement (SLA) between Department of Human Settlement (MP) and Nkomazi Local Municipality by 31 March 2018	None <i>The Introduction of the Implementing agent to the Municipality and the Traditional Authorities was held</i>	R 500,000	R 0,00	No	The project is handled by the Department of Human Settlements, the SLA can only be signed once the pre-feasibility study has been completed, the date will be determined by the Department of Human Settlements	Request/ follow-up with the Department of Human Settlements to expedite the completion of the pre-feasibility study and the SLA.	Attendance Register and Report to the Director'

Spatial Development and Built Environment4													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
LT05	Mangweni Township Establishment	Mangweni WARD 17	Facilitate the formalisation of Mangweni Settlement	Approval of the township establishment application by Council by June 2018	468,320	Feasibility of the project in conjunction with the Department of Rural Development finalised by 31 March 2018	Feasibility of the project in conjunction with the Department of Rural Development finalised by 31 March 2018	R 234,160	R 0,00	Yes	None	None	Report from the engagement with the Department of Rural Development
LT06	Nkomazi Land Use Scheme	Nkomazi ALL WARDS	Develop Single Land Use Scheme for Nkomazi	Land Use Scheme approved by Council and promulgated in the government gazette by 30 June 2018	1,468,320	Consultation with Traditional Authorities and other relevant stakeholders by 31 March 2018	Consultation with Traditional Authorities and other relevant stakeholders by 31 March 2018	R 734,160	R 0,00	Yes	None	None	Consultation Report with Traditional Authorities
LT07	Komatipoort Township establishment extension 18	Komatipoort Extension 18 WARD 06	Facilitate the finalisation of the Komatipoort Extension 18	Approval of the township establishment application by Council by June 2018	342,608	Finalisation of Board of Trustees and Service Level Agreement (SLA) with the municipality by 31 March 2018	Finalisation of Board of Trustees and Service Level Agreement (SLA) with the municipality by 31 March 2018	R 171,304	R 0,00	Yes	None	None	Service Level Agreement
LT09	Encroachment and transfer	Nkomazi ALL WARDS	Facilitate the resolution of encroachment issues	Encroachment issues 100% resolved by 30 June 2018	1,898,880	Geo-Referencing and number of encroached property determined by 31 March 2018	Geo-Referencing and number of encroached property determined by 31 March 2018	R 949,440	R 0,00	Yes	None	None	Geo-Referencing Map

Spatial Development and Built Environment4

PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
IDP01	Rural development strategy implementation [RDSI]	All wards	Develop rural development strategy	Agricultural Development Strategy [ADS] developed by 30 June 2018	195,776	Procurement processes finalised and Inception Report by 31 March 2018	None	R 97,888	R 0,00	No	Project re-advertised due to unavailability of suitable qualified service providers	Project to be carried over and completed in 2018/19 financial year	To be provided
IDP02	Integrated Development Plan	All wards	Compile an integrated development planning in line with LTDF	A responsive IDP in line LTDF with Council approved by 30 June 2018	195,776	1 st Draft of reviewed IDP 2018/2019 approved by 31 March 2018	None	R 97,888	R 0,00	Yes	Draft IDP approved by council On the 28 March 2018	-	To be provided

2. KPA – Local Economic Development

2.1 Local Economic Development Strategy

Local Economic Development Strategy													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
LED01	Nkomazi Business Research Study	Nkomazi	Conduct a business research study for Nkomazi	Nkomazi Business Research Study Report completed by year-end (30 Jun-18)	-	Research Report of preliminary findings from pilot study by 31 March 2018	Nkomazi Business Research Study Report completed by 31 March 2018	-	-	Yes	n/a	n/a	Report and analysed data
LED02	Abattoir feasibility study (Community services)	Nkomazi	Facilitate the creation of job opportunities	100% completion of feasibility study for an abattoir	300,000	Consultation with relevant stakeholders finalised by 31 March 2018	None	-	-	No	Consultation with relevant stakeholders not finalised yet	Technical input for the feasibility study of the abattoir to be finalised	N/A
LED03	Development of Tourism strategy	Nkomazi	Develop tourism strategy	Develop Tourism strategy and Implementation plan	97,888	Inception Report of the Tourism Strategy completed by 31 March 2018	None	R 48,944	R 0,00	No	Re-advertisement to get suitable and qualified bidders was conducted	Fast track the development of the Inception Report and draft Tourism Strategy by June 2018	Advert

2.2 Commercial Land Tenure (SEZ)

Commercial Land Tenure (SEZ)													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
LED04	Special economic Zone	Nkomazi	Implement Nkomazi SEZ strategy/plan	4 investment marketing activities/events for the year	468,320	2 LED initiatives	2 LED initiative held THALEDA consultation meeting Youth in Agriculture Campaign Programme	R 234,160	R 0,00	Yes	n/a	n/a	Agenda, Register and Report

2.3 Enterprise Development

Enterprise Development													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
LED06	SMME capacity building	All wards	Capacitate/support SMME's	3 SMMEs Supported/capacitated by 30 June 2018	92,000	Monitoring and after care service support report by 31 March 2018	10 SMMEs were trained and monitored by 31 March 2018	R 46,000	R 0,00	Yes	n/a	n/a	Database documents

Enterprise Development													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
LED07	Tourism training and capacity building	All wards	Capacitate Local Tourism Authorities (LTO)	1 functional Local tourism entity	475,208	Monitoring and after care service support report by 31 March 2018	Monitoring and after care service support conducted by 31 March 2018	R 237,604	R 0,00	Yes	n/a	n/a	Monitoring report

3. KPA – Municipal Transformation and Institutional Development

3.1 Human Capital Development

Human Capital Development													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
WSP01/ NK123	Workplace Skills Development	Nkomazi	Facilitate skills development training for employees and non-employees	25 training programmes implemented by end of FY 17/18	9,500,310	6 training programmes by 31 March 2018	3 training programmes by 31 March 2018	R 4,750,155	R 247,770	No	Planned training did not take place as scheduled	Reschedule Employee Training Programmes	Attendance Registers
				Councillor's Capacity Building Workshop / Training	92,000	Feedback Report on Capacity Building by 31 March 2018	None	-	-	N/A	N/A	N/A	N/A
NK127	Financial support	Nkomazi	Assist needy students for their first-year registration	40 students financially assisted to register for first year by 30 June 2018	.	Report on students registered issued by 31 March 2018	91 students awarded with once off registration fee	R 3 88 976	R 368,615	Yes	Student turnout and adequate financial resource available	None	Signed list of students awarded the once off registration fee

3.2 Performance Management

Performance Management													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
PM02	Cascading Performance Management System	Malelane	Cascade individual performance management to managers	30 employees with signed performance agreements by 30 June 2018	754,998	30 Managers sign Performance Agreements by 31 March 2018	30 Job Descriptions for targeted employees collated for Performance contracting	R 377,499	R 0,00	No	The target was not achieved as a result of competing activities which had implications on employee performance management	Signing of Performance Agreements by 30 June 2018	n/a

3.3 Employee Well-Being

Employee Well-Being													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
EAP01	Employee Assistance Programme	Nkomazi	Facilitate the Employee Assistance Programme (EAP)	4 campaigns conducted by 30 June 2017	97,888	1 employee wellness campaign conducted by 31 March 2018	1 employee wellness campaign was conducted on the 13 th of February 2018	R 48,944	R 0.00	Yes	Not applicable	Not applicable	Attendance Register

Employee Well-Being

PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
OHS01	Occupational Health and Safety	Nkomazi	Monitor occupational health and safety of employees (OHS)	4 health risk assessments reports issued by 30 June 2017	168,742	1 health risk assessments report issued by 31 March 2018	1 health risk assessment conducted by 31 March 2018	R 84,371	R 0.00	Yes	Not applicable	Not applicable	1 health risk assessments report

3.4 Information Technology

Information Technology

PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
IT02	Information Technology (IT)	Nkomazi local municipality	Improve effective and efficient information management	2 projects planned for the year 2017/18	.			-	None	None	None	None	None
				85% of the ICT problems responded to within 4 working hours	.	85% of the ICT problems responded to within 4 working hours	None	-	None	No	None	None	None

3.5 Gender Equity and Persons with Disability

PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
GE01	Gender Equity	Nkomazi	Improve gender equity at management level	40% of management positions occupied by females by the end of June 2018	.	35%	22%	-	-	No	Number of positions occupied by male (21) exceed the number of positions occupied by females (6)	Consider female appointment in the future senior management positions	Equity Report
PD01	Recruitment of Persons with Disabilities	Nkomazi	Ensure staff establishment is inclusive of persons with disabilities	Disable persons occupy 2% of the overall municipal staff by 30 June 2018	.	1.5%	0,02%	-	-	No	No plan in place to address the appointment of people with disability	HR to develop plan to address the recruitment of persons with disabilities	None

3.6 Programmes for Special Groups

PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
SG02	Children Rights	Nkomazi	Facilitate programmes for Children's Rights	3 children's right programmes conducted by 30 June 2018	57,101	Launch of Junior Council by 31 March 2018	None	R 28,551	None	No	Launching of Junior Council was rescheduled to fourth quarter due to school exams and school holidays	Ensure programmes to do not coincide with school exams	N/A
SG05	HIV/AIDS	Nkomazi	Facilitate HIV/AIDS programmes	40 HIV/AIDS awareness campaigns	783,104	10 HIV/AIDS awareness campaigns conducted by 31 March 2018	50 HIV/AIDS Awareness campaigns conducted by 31 March 2018	R 391,552	R 0,00	Yes	None	None	Consent forms

4. KPA – Good Governance and Public Participation

4.1 Public Participation

Public Participation													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
PPIS01	Public Participation	Nkomazi	Monitor a culture of participatory democracy and governance	Public participation report completed by 30 June 2017	.	Data collection/ gathering (using a survey) by 31 March 2018	Not Achieved	-	-	No	There is no Budget for Public Participation Survey	Approval of reviewed public participation policy 30 June 2018 Approval of Survey Questionnaires 30 June 2018	Not Applicable

4.2 Governance Structures

Governance Structures													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
GS001	Ward Committees	Nkomazi	Monitor the functioning of ward committees	33 wards committees effectively functioning	.	Quarterly Report by 31 March 2018	Quarterly Report by 31 March 2018	-	Not Applicable	Yes	Not Applicable	Not Applicable	1 consolidated Quarterly Report

Governance Structures													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
CDW01	Community Development Workers	Nkomazi	Monitor the functioning of CDWs	4 Community Development Workers Performance Reports	.	1 CDW Quarterly Performance Report by 31 March 2018	1 CDW Quarterly Performance Report by 31 March 2018	-	Not Applicable	Yes	Not Applicable	Not Applicable	1 consolidated CDW Quarterly Report

4.3 Community Events

Community Events													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
CE01	Community Events on Sports, art, culture and waste management	Nkomazi	Facilitate community events	4 Community Events conducted by 30 June 2018	1,566,208	Mayoral Cup and Sports Development	Mayoral Cup final was held at Kamhushwa stadium on the 27 th of January 2018 Sports Development event was not held; instead the Waste management clean-up campaign was held at Naas on 22 March 2018	R 1,076,768	R 0,00	Yes	Sports Development programme did not take place as scheduled due to other event commitments	Reschedule events so that dates do not coincide	Event Photos and Mayoral Cup Report

Community Events													
PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3rd Quarter (Milestone/Target)		3rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
CE02	Community events for the council	Nkomazi	Facilitate community events for the council	7 Community events by council conducted by 30 June 2018	2,186,088	Mayoral New Year's Baby Visit	Mayoral New Year's Baby Visit conducted	R 6,114	R 0,00	Yes	None	None	Event Photos and Report
					1,612,208	Mayoral Imbizo	None	R 783,104	R 0,00	No	Change of political leadership	Plan to be revised in consultation with new Mayor	None
CE03	Community Events for Tourism	Nkomazi	Facilitate tourism community events	5 Community Events conducted by 30 June 2018	161000	School Tourism Awareness	None	R 82,800	R 0,00	No	Planned event	None	None
						Walk and Learn Event							
						Sports Tourism Event							

5. KPA – Financial Viability and Management

5.1 Operation Clean Audit

PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
OCA01	Operation Clean Audit	Malelane	Improve audit opinion and effective governance	Unqualified Audit Opinion without findings (Clean Audit)	.	Clean Audit Progress Monitoring Report by 31 March 2018	Clean Audit Progress Monitoring Report issued on 28 February 2018	R 0,00	R 0,00	Yes	None	None	Clean Audit Monitoring Progress Report

5.2 Cash Flow Management

PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
CFM01	Cash flow management	Malelane	Ensure efficient and effective cash flow management	Current ratio of 1.8 :1 by 30 June 2018	0,00	Current ratio of 1.8:1 by the end of third quarter	Current Ratio of 2.15:1 by end of the third quarter	R 0,00	R 0,00	Yes	None	None	Current ratio calculation

5.3 Asset Management

PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
AM01	Asset Management: Physical Verification	All wards	Verify assets of the municipality	Credible fixed assets register finalised by 30 June 2018	1,386,604	Physical verification of municipal Fixed assets by 31 Mar 2018	Physical verification of fixed assets was performed from 12 to 28 March 2018	R 693,302	R 0,00	Yes	None	None	Assets count working papers
	Repairs and Maintenance	All wards	Monitor the costs of Maintenance and repair of assets	Repairs and maintenance costs report total assets by 30 June 2018	0,00	Repairs and Maintenance Expenditure Report by 31 March 2018	Repairs and maintenance report prepared by 31 March 2018	R 0,00	R 0,00	Yes	None	None	Repairs and maintenance report
mSCOA01	Implement Municipal standard chart of accounts	Malelane	Ensure that the municipality complies with the mSCOA requirements	100% compliance with the mSCOA requirements by 30 June 2018	9,851,200	100% compliant by 31 March 2018	90% compliant by 31 March 2018	R 4,925,600	R 0,00	No	Section 71 reports and Assets Module are manually performed	Service provider (BCX) and Provincial treasury to assist with integration of these modules	Report /checklist on compliance with mSCOA requirements

5.4 Creditors and Operating Expenditure Management

PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
EM01	Expenditure Management	Malelane	Monitor the effectiveness of expenditure controls on creditor payments	Creditors payment report (Pay within 30 days)	.	45 days by 31 March 2018	61 days (Decreased from 151 days to 61 days)	R 0,00	R 0,00	No	Long outstanding payments to Mpumalanga Provincial Government due to differences identified on reconciliation	Payments to be made as per the agreed payment plan in February 2018. The municipality has also implemented an invoice register control	Creditors' days calculations
EM02	Construction of stores	Nkomazi	Construct stores	100% construction complete by 30 June 2018	3,000,000	Technical specifications and Bid Advert finalised by 31 March 2018	Technical specifications and adverts finalised	R 0,00	R 0,00	Yes	None	None	Minutes of the specification committee and advert issued

5.5 Revenue & Debtors Management

PR No	Project Name	Location	Project Objective	Project Output (Deliverables)	Adjusted Budget 2017/18	3 rd Quarter (Milestone/Target)		3 rd Quarter Budget		Output Result Achieved Yes/No/Partial	Explanation of Variance	Corrective Measure / Action Plan	Portfolio of Evidence
						Planned	Actual	Planned	Actual				
RDM0 1	Debtors Management	Malelane	Increase collection rate	5% increase in collection rate	653,762	2% increase collection rate by 31 March 2018	Collection rate has increased by 11% as of 31 March 2018	R 326,881	R 0,00	Yes	None	None	Collection rate calculations
		Malelane	Billing Database cleansing	Billing database 100% cleansed by 30 June 2018	3,915,520	90% of Billing Database cleansed by 31 March 2018	92% of Billing Database cleansed by 31 March 2018	R 1,957,760	R 0,00	Yes	None	None	Report from Trans-union
		Malelane	Reduce number of debtors' days	Reduction in the number of days of debtors' collection to 90 days	-	10 days of Debtors' Collection days reduced by 31 March 2018	25 days reduction (From 88 to 63) by 31 March 2018	R 0,00	R 0,00	Yes	None	None	Debtors' days calculations
RDM0 2	Revenue enhancement	Nkomazi	Increase revenue	Revenue enhancement implementation plan approved by council	5,520,000	Draft Revenue Enhancement Strategy developed by 31 March 2018	Draft Revenue Enhancement Strategy developed by 31 March 2018	R 2,760,000	R 0,00	Yes	None	None	Draft Revenue enhancement strategy
RDM0 3	General Valuation roll	All wards	Maintain a comprehensive and uniform Valuation roll	100% updated valuation roll by 30 June 2018	4,140,000	100% Valuation Roll updated and compliant by 31 March 2018	100% Valuation Roll updated (but currently addressing the objections to ensure compliance)	R 2,070,000	R 1,510,065	Yes	None	None	Valuation roll